

## CONVERSATIONS STARTERS: QUESTIONS TO THINK ABOUT WHEN CRAFTING YOUR FOUNDER’S AGREEMENT

*Take note that this is only a framework and is not meant to be exhaustive. You should systematically work through the list individually, with your co-founders and advisors. This list of questions is meant as a conversation starter and to help guide your discussions with your co-founders. As such, there may be other issues which you may wish to discuss and add on to the list above.*

	<i>Topic</i>	<i>Surface Level Questions</i>	<i>Probing Questions (depending on the composition of your start-up, you may wish to add on to the questions in this section)</i>
<b>WHY: The Vision</b>	<b>Preliminary</b>	<ul style="list-style-type: none"> <li>• Why was this start-up created, i.e., what is the vision for the start-up?</li> <li>• What are some goals that you have?</li> <li>• What are some milestones that you look forward to?</li> </ul>	<ul style="list-style-type: none"> <li>• Are your motivations, goals and visions aligned? For e.g., Wealth vs Control</li> <li>• How did you decide on these goals and milestones?</li> <li>• Are there any misalignments? Why? Can these be resolved?</li> </ul>
<b>HOW: The Strategy</b>	<b>Co-founders</b>	<ul style="list-style-type: none"> <li>• How will you partner with others? Who do you want to be a co-founder and who should be a co-founder?</li> </ul>	<ul style="list-style-type: none"> <li>• Significant co-founder life events?</li> <li>• Pre-existing relational dynamics?</li> </ul>
	<b>Roles and Responsibilities</b>	<ul style="list-style-type: none"> <li>• How will you work together with your co-founders?</li> <li>• Roles?</li> <li>• Responsibilities?</li> <li>• Division?</li> <li>• Strengths and weaknesses?</li> <li>• CEO / CFO / CTO – Who?</li> </ul>	<ul style="list-style-type: none"> <li>• Overlapping roles? Complementary or not?</li> <li>• Tension between responsibilities?</li> </ul>
	<b>Decision Making</b>	<ul style="list-style-type: none"> <li>• How are decisions to be made?</li> <li>• Directors – who?</li> <li>• Decisions – at what level?</li> <li>• Approvals – levels?</li> <li>• Deadlock?</li> <li>• Resolving disputes?</li> </ul>	<ul style="list-style-type: none"> <li>• Current process?</li> <li>• Ideal process?</li> <li>• Conflict resolution status quo – change or not?</li> <li>• Does each co-founder have to be on the board?</li> </ul>

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<b>WHAT: The Rewards</b>	<b>Equity, Vesting and other rewards</b>	<ul style="list-style-type: none"> <li>• What rewards, remuneration, salary will each co-founder receive?</li> <li>• Tie to milestones?</li> <li>• Enough information?</li> <li>• When?</li> <li>• Proportions?</li> <li>• How should equity vest?</li> <li>• Dynamic vesting?</li> <li>• Timelines?</li> <li>• Acceleration of Vesting?</li> <li>• Buy-out provisions?</li> </ul>	<ul style="list-style-type: none"> <li>• Why apportion rewards in this manner?</li> <li>• What does type of rewards desired reveal about your start-up?</li> </ul>
	<b>Ownership of IP</b>	<ul style="list-style-type: none"> <li>• What is the IP?</li> <li>• Who should own the IP that is created in the course of the start-up?</li> <li>• Assignments required?</li> </ul>	<ul style="list-style-type: none"> <li>• Whose idea was it really?</li> <li>• What happens when the creator of the IP leaves?</li> </ul>
<b>The Finer Details</b>		<ul style="list-style-type: none"> <li>• Co-founder exit, death, incapacity?</li> <li>• Non-compete?</li> <li>• Non-disclosure / confidentiality?</li> </ul>	<ul style="list-style-type: none"> <li>• Elephant in the room?</li> <li>• Something to disclose?</li> </ul>
<b>Bringing it all together</b>		<ul style="list-style-type: none"> <li>• Do any of the answers above cross-relate to another section in this checklist, how and why?</li> <li>• How has the way each person has answered help to achieve the goals of the star-up?</li> <li>• Do any modifications that need to be made?</li> </ul>	<ul style="list-style-type: none"> <li>• Are there any misalignments that need to be resolved?</li> <li>• How do these issues affect the vision and strategy of your start-up?</li> <li>• Do answers in left column above help the vision or follow the strategy? Why or why not?</li> <li>• What would a VC think when they saw these answers?</li> </ul>